

# Vote 24

## Independent Police Investigative Directorate

### Budget summary

R million	2020/21			2021/22	2022/23
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total
<b>MTEF allocation</b>					
Administration	105.0	101.1	0.7	3.2	111.6
Investigation and Information Management	231.0	228.6	0.1	2.3	245.0
Legal and Investigation Advisory Services	6.9	6.9	–	–	7.5
Compliance Monitoring and Stakeholder Management	12.7	12.7	–	–	13.6
<b>Total expenditure estimates</b>	<b>355.7</b>	<b>349.4</b>	<b>0.8</b>	<b>5.5</b>	<b>377.7</b>
Executive authority	Minister of Police				
Accounting officer	Executive Director of the Independent Police Investigative Directorate				
Website	www.ipid.gov.za				

The Estimates of National Expenditure e-publications for individual votes are available at [www.treasury.gov.za](http://www.treasury.gov.za). These publications provide more comprehensive coverage of vote-specific information, particularly about transfers and subsidies, personnel and other public institutions. Additional tables in Excel format can be found at [www.treasury.gov.za](http://www.treasury.gov.za) and [www.vulekamali.gov.za](http://www.vulekamali.gov.za).

### Vote purpose

Ensure independent oversight of the South African Police Service and the Municipal Police Services. Conduct independent and impartial investigations of identified criminal offences allegedly committed by members of the South African Police Service and the Municipal Police Services; and make appropriate recommendations.

### Mandate

The Independent Police Investigative Directorate exercises its functions in accordance with the Independent Police Investigative Directorate Act (2011). The act gives effect to the provisions of section 206(6) of the Constitution, which provides for the establishment of an independent police complaints body that must investigate any alleged misconduct of, or offence committed by, a member of the police service. The thrust of the directorate's work is to investigate serious and priority crimes allegedly committed by members of the South African Police Service and the Municipal Police Services.

The Independent Police Investigative Directorate Act (2011), which came into effect on 1 April 2012, grants the directorate an extended mandate and changes the focus of the directorate's work from a complaints-driven organisation to one that prioritises the investigative function. The act also places stringent obligations on the South African Police Service and the Municipal Police Services to report matters that must be investigated by the directorate, and ensures the implementation of disciplinary recommendations made by the directorate.

### Selected performance indicators

Table 24.1 Performance indicators by programme and related outcome

Indicator	Programme	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19		2019/20	2020/21	2021/22
Number of investigations of death in police custody that are decision ready per year	Investigation and Information Management	Priority 5: Social cohesion and safe communities	140	145	154	150	180	185	185
Number of investigations of death as a result of police action that are decision ready per year	Investigation and Information Management		115	130	157	130	280	288	288
Number of investigations of rape by a police officer that are decision ready per year	Investigation and Information Management		61	69	100	69	130	135	135

**Table 24.1 Performance indicators by programme and related outcome**

Indicator	Programme	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of investigations of rape while in police custody that are decision ready per year	Investigation and Information Management	Priority 5: Social cohesion and safe communities	5	9	12	10	15	15	15
Number of investigations of corruption that are decision ready per year	Investigation and Information Management		66	56	60	60	85	85	85
Number of community outreach events conducted per year	Compliance Monitoring and Stakeholder Management		98	127	106	40	40	40	40

## Expenditure analysis

Chapter 12 of the National Development Plan outlines a vision for building safer communities in South Africa through the adoption of a holistic view of safety and security, and the professionalisation of the police service. This vision is expressed specifically in terms of priority 5 (social cohesion and safe communities) of government's 2019-2024 medium term strategic framework, with which the work of the Independent Police Investigative Directorate is aligned. Accordingly, over the medium term, the directorate will focus on strengthening its human capital to improve the quality of investigations for serious and priority crimes, and collaborating with stakeholders to monitor the implementation of recommendations from the outcomes of investigations.

The directorate plans to withhold the filling of 24 new posts that were added to the establishment in 2019/20 to strengthen internal controls and compliance. This was done to reprioritise funds for the implementation of section 23 of the Independent Police Investigative Directorate Act (2011), which provides that the salaries of the directorate's investigators must be aligned with those of members appointed as detectives in terms of the South African Police Service Act (1995). Although the process to align the salaries of investigators with those of detectives commenced in 2018/19, the pension component of the salaries and other benefits could not be adjusted due to funds not being available. However, in the 2019 adjustments budget, the directorate reprioritised R24.5 million within compensation of employees (and an estimated R45 million over the medium term) to provide for the full implementation of provisions of section 23 of the act. This will result in a reduction of the funded establishment from 428 in 2019/20, as published in the 2019 ENE, to 399 over the MTEF period.

Expenditure is expected to increase at an average annual rate of 5.3 per cent, from R336.7 million in 2019/20 to R393.4 million in 2022/23. Spending on compensation of employees accounts for 68.3 per cent (R771.4 million) of the directorate's total expenditure over the MTEF period. In line with government's expenditure ceiling for compensation of employees, the item's baseline is reduced by R10.1 million over the medium term (R3.7 million in 2020/21, R3.9 million in 2021/22 and R2.5 million in 2022/23).

### ***Strengthening human capital to improve the quality of investigations***

Despite the reduction in its funded establishment, the directorate intends to focus on investment in human capital, specifically with regards to investigations. This is in recognition of the directorate's responsibility to gather requisite and necessary evidence to enable the National Prosecuting Authority, the South African Police Service and the Municipal Police Services to make informed decisions on whether to prosecute and/or take disciplinary action against officers. Accordingly, over the medium term, the directorate plans to strengthen its investigative capacity by training and upskilling all 179 investigators to be able to effectively respond to advanced criminal activities undertaken by police officers. Training will be provided on conducting investigations of sexual offences, using advanced investigative techniques and methods, and provisions of the Prevention of Organised Crime Act (1998), among other things. For this purpose, R4.5 million is allocated over the MTEF period in the *Investigation and Information Management* programme.

### **Collaborating with stakeholders to monitor the implementation of recommendations**

Along with the Civilian Secretariat for the Police Service, the directorate is the primary oversight body of the police service. It meets quarterly with the Civilian Secretariat for the Police Service to discuss collective measures that should be taken by both departments to advance the professionalisation of the police service as envisaged in the National Development Plan. Over the medium term, the directorate will work closely with the Civilian Secretariat for the Police Service to ensure that there is regular and stringent monitoring of the implementation of disciplinary recommendations made to the South African Police Service.

Monthly meetings will be held with the Civilian Secretariat for the Police Service and the South African Police Service to review monthly statistics in relation to the implementation of disciplinary recommendations forwarded to the police service and cases referred to the National Prosecuting Authority for prosecution. In addition, awareness training sessions will be held with police officers in police stations to strengthen compliance with applicable legislation and regulations, and reduce the number of cases reported for deaths as a result of police action and/or while in police custody, rape by a police officer and/or while in police custody, and systemic corruption. Related activities are carried out in the *Compliance Monitoring and Stakeholder Management* programme, allocations to which amount to R40.8 million over the MTEF period.

### **Expenditure trends and estimates**

**Table 24.2 Vote expenditure trends and estimates by programme and economic classification**

<b>Programmes</b>											
			<b>Adjusted appropriation</b>	<b>Average growth rate (%)</b>	<b>Average: Expenditure/ Total (%)</b>	<b>Medium-term expenditure estimate</b>			<b>Average growth rate (%)</b>	<b>Average: Expenditure/ Total (%)</b>	
<b>R million</b>	<b>2016/17</b>	<b>2017/18</b>	<b>2018/19</b>			<b>2019/20</b>	<b>2016/17 - 2019/20</b>	<b>2020/21</b>			
Programme 1	72.4	80.5	102.2	92.6	8.5%	30.3%	105.0	111.6	121.5	9.5%	29.4%
Programme 2	155.5	159.7	192.3	226.5	13.4%	63.9%	231.0	245.0	248.9	3.2%	65.0%
Programme 3	5.2	4.7	7.9	5.8	3.6%	2.1%	6.9	7.5	8.6	13.9%	2.0%
Programme 4	8.6	10.4	12.5	11.8	10.9%	3.8%	12.7	13.6	14.5	7.1%	3.6%
<b>Subtotal</b>	<b>241.7</b>	<b>255.3</b>	<b>314.8</b>	<b>336.7</b>	<b>11.7%</b>	<b>100.0%</b>	<b>355.7</b>	<b>377.7</b>	<b>393.4</b>	<b>5.3%</b>	<b>100.0%</b>
<b>Total</b>	<b>241.7</b>	<b>255.3</b>	<b>314.8</b>	<b>336.7</b>	<b>11.7%</b>	<b>100.0%</b>	<b>355.7</b>	<b>377.7</b>	<b>393.4</b>	<b>5.3%</b>	<b>100.0%</b>
Change to 2019				—			(3.7)	(3.9)	(2.5)		
Budget estimate											
<b>Economic classification</b>											
<b>Current payments</b>	<b>239.9</b>	<b>254.1</b>	<b>289.7</b>	<b>328.6</b>	<b>11.1%</b>	<b>96.8%</b>	<b>349.4</b>	<b>371.2</b>	<b>386.6</b>	<b>5.6%</b>	<b>98.1%</b>
Compensation of employees	169.2	168.8	187.6	228.8	10.6%	65.7%	242.8	258.7	269.9	5.7%	68.3%
Goods and services <sup>1</sup> of which:	70.7	85.3	102.1	99.8	12.2%	31.2%	106.5	112.5	116.7	5.3%	29.8%
Computer services	8.9	8.7	12.3	7.8	-4.2%	3.3%	8.6	9.2	9.5	6.8%	2.4%
Legal services	1.0	5.2	5.2	5.1	70.9%	1.4%	5.4	5.3	5.5	2.9%	1.5%
Fleet services (including government motor transport)	4.5	5.6	7.2	6.2	11.4%	2.0%	9.9	10.7	10.8	20.5%	2.6%
Operating leases	13.2	26.3	30.7	26.3	25.7%	8.4%	24.7	26.1	27.3	1.3%	7.1%
Property payments	10.1	14.6	17.2	16.6	17.8%	5.1%	21.4	23.4	24.3	13.5%	5.9%
Travel and subsistence	19.1	10.6	14.2	13.2	-11.5%	5.0%	15.4	16.8	17.0	8.8%	4.3%
<b>Transfers and subsidies<sup>1</sup></b>	<b>1.4</b>	<b>1.1</b>	<b>1.9</b>	<b>1.2</b>	<b>-7.1%</b>	<b>0.5%</b>	<b>0.8</b>	<b>0.9</b>	<b>0.9</b>	<b>-7.8%</b>	<b>0.3%</b>
Provinces and municipalities	—	—	—	0.1	0.0%	0.0%	—	—	—	-100.0%	0.0%
Departmental agencies and accounts	0.5	0.6	0.7	0.8	12.2%	0.2%	0.8	0.9	0.9	5.4%	0.2%
Households	0.9	0.5	1.2	0.3	-28.2%	0.3%	—	—	—	-100.0%	0.0%
<b>Payments for capital assets</b>	<b>0.3</b>	<b>0.1</b>	<b>23.2</b>	<b>6.9</b>	<b>189.1%</b>	<b>2.7%</b>	<b>5.5</b>	<b>5.7</b>	<b>5.9</b>	<b>-5.0%</b>	<b>1.6%</b>
Machinery and equipment	0.3	0.1	23.2	6.9	189.1%	2.7%	5.5	5.7	5.9	-5.0%	1.6%
<b>Payments for financial assets</b>	<b>0.1</b>	<b>—</b>	<b>0.0</b>	<b>—</b>	<b>-100.0%</b>	<b>0.0%</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Total</b>	<b>241.7</b>	<b>255.3</b>	<b>314.8</b>	<b>336.7</b>	<b>11.7%</b>	<b>100.0%</b>	<b>355.7</b>	<b>377.7</b>	<b>393.4</b>	<b>5.3%</b>	<b>100.0%</b>

1. Tables that detail expenditure trends, annual budget, adjusted appropriation and audited outcome are available at [www.treasury.gov.za](http://www.treasury.gov.za) and [www.vulekamali.gov.za](http://www.vulekamali.gov.za).

## Transfers and subsidies expenditure trends and estimates

Table 24.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2016/17 - 2019/20	2020/21	2021/22		
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
Current	549	568	722	776	12.2%	46.6%	820	870	908	5.4%	89.9%
Safety and Security Sector	537	558	637	686	8.5%	43.1%	728	776	810	5.7%	79.9%
Education and Training Authority											
Communication	12	10	85	90	95.7%	3.5%	92	94	98	2.9%	10.0%
<b>Households</b>											
<b>Social benefits</b>											
Current	54	274	185	246	65.8%	13.5%	—	—	—	-100.0%	6.6%
Employee social benefits	54	274	185	246	65.8%	13.5%	—	—	—	-100.0%	6.6%
<b>Households</b>											
<b>Other transfers to households</b>											
Current	840	272	992	85	-53.4%	39.0%	—	—	—	-100.0%	2.3%
Employee social benefits	273	—	277	85	-32.2%	11.3%	—	—	—	-100.0%	2.3%
Claims against the state	567	272	715	—	-100.0%	27.7%	—	—	—	—	—
<b>Provinces and municipalities</b>											
<b>Municipal bank accounts</b>											
Current	—	—	—	50	—	0.9%	—	—	—	-100.0%	1.3%
Municipal accounts	—	—	—	50	—	0.9%	—	—	—	-100.0%	1.3%
<b>Total</b>	<b>1 443</b>	<b>1 114</b>	<b>1 899</b>	<b>1 157</b>	<b>-7.1%</b>	<b>100.0%</b>	<b>820</b>	<b>870</b>	<b>908</b>	<b>-7.8%</b>	<b>100.0%</b>

## Personnel information

Table 24.4 Vote personnel numbers and cost by salary level and programme<sup>1</sup>

## Programmes

1. Administration
2. Investigation and Information Management
3. Legal and Investigation Advisory Services
4. Compliance Monitoring and Stakeholder Management

Number of posts estimated for 31 March 2020		Number and cost <sup>2</sup> of personnel posts filled/planned for on funded establishment										Number		
Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate		Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/ Total (%)	
		2018/19	2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23							
Independent Police Investigative Directorate		Number	Unit	Number	Unit	Number	Unit	Number	Unit	Number	Unit			
1 – 6	90	—	79	21.6	0.3	90	26.1	0.3	90	30.1	0.3	90	33.8	0.4
7 – 10	224	—	208	98.9	0.5	224	129.1	0.6	224	130.7	0.6	224	143.5	0.6
11 – 12	40	—	38	30.8	0.8	40	30.9	0.8	40	35.4	0.9	40	39.8	1.0
13 – 16	37	—	32	36.3	1.1	37	42.1	1.1	37	45.8	1.2	37	48.4	1.3
Other	8	8	6	0.0	0.0	8	0.6	0.1	8	0.8	0.1	8	1.0	0.1
Programme	399	8	363	187.6	0.5	399	228.8	0.6	399	242.8	0.6	399	258.7	0.6
Programme 1	114	7	103	49.0	0.5	114	50.7	0.4	114	61.2	0.5	114	65.5	0.6
Programme 2	263	—	239	122.0	0.5	263	163.3	0.6	263	165.0	0.6	263	175.2	0.7
Programme 3	7	1	6	7.2	1.2	7	5.2	0.7	7	6.3	0.9	7	6.8	1.0
Programme 4	15	—	15	9.4	0.6	15	9.6	0.6	15	10.4	0.7	15	11.2	0.7

<sup>1</sup> Data has been provided by the department and may not necessarily reconcile with official government personnel data.<sup>2</sup> Rand million.

## Departmental receipts

Table 24.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2016/17	2017/18	2018/19					2016/17 - 2019/20	2020/21	2021/22	2022/23	
	2016/17	2017/18	2018/19	2019/20	2019/20	2016/17 - 2019/20	2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	2019/20
Departmental receipts	285	259	285	373	373	9.4%	100.0%	267	275	283	-8.8%	100.0%
Sales of goods and services produced by department	98	108	112	116	116	5.8%	36.1%	120	121	122	1.7%	40.0%
Administrative fees of which:	3	3	3	2	2	-12.6%	0.9%	4	4	4	26.0%	1.2%
Request for information: Promotion of Access to Information Act (2000)	3	2	3	2	2	-12.6%	0.8%	3	3	3	14.5%	0.9%
Request information: Duplicate certificate	-	1	-	-	-	-	0.1%	1	1	1	-	0.3%
Other sales of which:	95	105	109	114	114	6.3%	35.2%	116	117	118	1.2%	38.8%
Service rendered: Commission insurance and garnishees	92	100	107	112	112	6.8%	34.2%	114	115	116	1.2%	38.1%
Sales: Tender documents	3	5	2	2	2	-12.6%	1.0%	2	2	2	-	0.7%
Sales of scrap, waste, arms and other used current goods of which:	-	-	1	-	-	-	0.1%	1	1	1	-	0.3%
Sales: Scrap	-	-	1	-	-	-	0.1%	1	1	1	-	0.3%
Interest, dividends and rent on land	11	12	13	10	10	-3.1%	3.8%	11	12	13	9.1%	3.8%
Interest	11	12	13	10	10	-3.1%	3.8%	11	12	13	9.1%	3.8%
Sales of capital assets	-	-	45	57	57	-	8.5%	-	-	-	-100.0%	4.8%
Transactions in financial assets and liabilities	176	139	114	190	190	2.6%	51.5%	135	141	147	-8.2%	51.2%
Total	285	259	285	373	373	9.4%	100.0%	267	275	283	-8.8%	100.0%

## Programme 1: Administration

### Programme purpose

Provide strategic leadership, management and support services to the department.

### Expenditure trends and estimates

Table 24.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2016/17 - 2019/20	2020/21	2021/22	2022/23	
	R million	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23
Department Management	13.2	12.4	14.6	15.9	6.6%	16.1%	21.4	22.8	25.4	16.8%	19.9%
Corporate Services	27.4	33.8	50.4	36.4	10.0%	42.5%	41.7	44.1	47.7	9.4%	39.5%
Office Accommodation	11.2	11.8	12.5	13.1	5.5%	14.0%	13.9	14.6	15.2	4.9%	13.2%
Internal Audit	3.9	3.9	4.3	5.5	12.0%	5.1%	5.4	5.8	6.4	5.3%	5.4%
Finance Services	16.7	18.7	20.4	21.6	8.9%	22.3%	22.7	24.2	26.8	7.5%	22.1%
<b>Total</b>	<b>72.4</b>	<b>80.5</b>	<b>102.2</b>	<b>92.6</b>	<b>8.5%</b>	<b>100.0%</b>	<b>105.0</b>	<b>111.6</b>	<b>121.5</b>	<b>9.5%</b>	<b>100.0%</b>
Change to 2019 Budget estimate				-			(8.4)	(9.2)	(3.8)		
<b>Economic classification</b>											
Current payments	71.4	80.0	94.1	88.6	7.4%	96.1%	101.1	107.6	117.4	9.8%	96.3%
Compensation of employees	45.1	43.2	49.0	50.7	3.9%	54.0%	61.2	65.5	73.7	13.3%	58.3%
Goods and services <sup>1</sup> of which:	26.3	36.8	45.1	37.9	13.0%	42.0%	39.9	42.2	43.7	4.9%	38.0%
Audit costs: External	2.2	5.2	4.1	3.4	16.1%	4.3%	3.5	3.7	3.8	3.5%	3.3%
Communication	1.5	1.2	1.2	1.0	-10.8%	1.4%	1.5	1.6	1.6	15.5%	1.3%
Computer services	3.4	4.6	9.0	5.0	14.3%	6.3%	5.6	5.9	6.1	6.7%	5.2%
Operating leases	9.7	14.3	19.1	15.5	16.9%	16.8%	16.9	17.7	18.6	6.3%	15.9%

**Table 24.6 Administration expenditure trends and estimates by subprogramme and economic classification**

Economic classification				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)				
R million	Audited outcome						2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23
<i>Property payments</i>	4.4	6.5	6.0	4.0	-3.3%	6.0%	4.4	4.7	4.8	6.4%	4.2%				
<i>Travel and subsistence</i>	2.5	1.6	1.8	2.2	-3.4%	2.3%	2.3	2.5	2.6	4.9%	2.2%				
<b>Transfers and subsidies<sup>1</sup></b>	<b>0.8</b>	<b>0.6</b>	<b>0.9</b>	<b>0.8</b>	<b>-0.2%</b>	<b>0.9%</b>	<b>0.7</b>	<b>0.8</b>	<b>0.8</b>	<b>-0.4%</b>	<b>0.7%</b>				
Provinces and municipalities	—	—	—	0.1	—	—	—	—	—	-100.0%	—				
Departmental agencies and accounts	0.5	0.6	0.6	0.7	8.6%	0.7%	0.7	0.8	0.8	5.7%	0.7%				
Households	0.3	—	0.3	0.1	-33.7%	0.2%	—	—	—	-100.0%	—				
<b>Payments for capital assets</b>	<b>0.1</b>	<b>0.0</b>	<b>7.2</b>	<b>3.2</b>	<b>191.9%</b>	<b>3.0%</b>	<b>3.2</b>	<b>3.2</b>	<b>3.3</b>	<b>1.6%</b>	<b>3.0%</b>				
Machinery and equipment	0.1	0.0	7.2	3.2	191.9%	3.0%	3.2	3.2	3.3	1.6%	3.0%				
<b>Payments for financial assets</b>	<b>0.0</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>-100.0%</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>				
<b>Total</b>	<b>72.4</b>	<b>80.5</b>	<b>102.2</b>	<b>92.6</b>	<b>8.5%</b>	<b>100.0%</b>	<b>105.0</b>	<b>111.6</b>	<b>121.5</b>	<b>9.5%</b>	<b>100.0%</b>				
Proportion of total programme expenditure to vote expenditure	29.9%	31.5%	32.5%	27.5%	—	—	29.5%	29.5%	30.9%	—	—				

**Details of selected transfers and subsidies**

Departmental agencies and accounts	0.5	0.6	0.6	0.7	8.5%	0.7%	0.7	0.8	0.8	5.7%	0.7%
Departmental agencies (non-business entities)	0.5	0.6	0.6	0.7	8.5%	0.7%	0.7	0.8	0.8	5.7%	0.7%

1. Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Programme 2: Investigation and Information Management

### Programme purpose

Coordinate and facilitate the directorate's investigation processes through the development of policy and strategic frameworks that guide and report on investigations.

### Objectives

- Strengthen the directorate's oversight role of the police service by:
  - conducting investigations, as per the Independent Police Investigative Directorate Act (2011), on an ongoing basis
  - making appropriate recommendations on investigations in the various investigation categories, as outlined in section 28 of the Independent Police Investigative Directorate Act (2011), within 30 days of finalising investigations
  - submitting feedback to complainants within 30 days of the closure of an investigation.

### Subprogrammes

- *Investigation Management* develops and maintains investigation systems, procedures, norms, standards and policies in line with the Independent Police Investigative Directorate Act (2011) and other relevant prescripts.
- *Investigation Services* manages and conducts investigations in line with provisions in the Independent Police Investigative Directorate Act (2011).
- *Information Management* manages information and knowledge management services through the development and maintenance of a case flow management system and database, and analyses and compiles statistical information.

## Expenditure trends and estimates

**Table 24.7 Investigation and Information Management expenditure trends and estimates by subprogramme and economic classification**

Subprogramme				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	Audited outcome						2016/17	2017/18	2018/19	2019/20	
R million	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23		
Investigation Management	16.5	15.9	18.5	19.7	6.0%	9.6%	20.7	21.7	22.5	4.5%	8.9%
Investigation Services	135.4	141.1	170.5	202.6	14.4%	88.5%	200.6	213.0	215.6	2.1%	87.4%
Information Management	3.6	2.7	3.3	4.2	5.6%	1.9%	9.6	10.3	10.7	36.2%	3.7%
<b>Total</b>	<b>155.5</b>	<b>159.7</b>	<b>192.3</b>	<b>226.5</b>	<b>13.4%</b>	<b>100.0%</b>	<b>231.0</b>	<b>245.0</b>	<b>248.9</b>	<b>3.2%</b>	<b>100.0%</b>
Change to 2019				—			9.8	10.6	5.8		
Budget estimate											
<b>Economic classification</b>											
<b>Current payments</b>	<b>155.2</b>	<b>159.4</b>	<b>175.8</b>	<b>222.6</b>	<b>12.8%</b>	<b>97.1%</b>	<b>228.6</b>	<b>242.4</b>	<b>246.2</b>	<b>3.4%</b>	<b>98.8%</b>
Compensation of employees	113.4	113.9	122.0	163.3	12.9%	69.8%	165.0	175.2	176.4	2.6%	71.5%
Goods and services <sup>1</sup> of which:	41.8	45.5	53.8	59.3	12.4%	27.3%	63.6	67.2	69.7	5.6%	27.3%
Computer services	5.2	3.4	3.2	2.7	-19.7%	2.0%	2.9	3.2	3.3	7.0%	1.3%
Legal services	0.3	3.8	5.2	5.1	164.4%	2.0%	5.4	5.3	5.5	2.9%	2.2%
Fleet services (including government motor transport)	3.9	4.4	6.6	5.8	13.6%	2.8%	8.9	9.4	9.8	19.3%	3.6%
Operating leases	3.5	12.0	11.7	10.8	44.9%	5.2%	7.8	8.3	8.7	-6.9%	3.7%
Property payments	5.7	8.1	11.2	12.6	30.2%	5.1%	17.0	18.7	19.4	15.7%	7.1%
Travel and subsistence	15.8	8.4	10.1	9.6	-15.2%	6.0%	11.6	12.6	12.8	10.0%	4.9%
Transfers and subsidies <sup>1</sup>	0.1	0.3	0.4	0.2	43.5%	0.1%	0.1	0.1	0.1	-21.8%	0.1%
Departmental agencies and accounts	0.0	0.0	0.1	0.1	94.3%	—	0.1	0.1	0.1	2.9%	—
Households	0.1	0.3	0.3	0.1	26.4%	0.1%	—	—	—	-100.0%	—
<b>Payments for capital assets</b>	<b>0.2</b>	<b>—</b>	<b>16.0</b>	<b>3.7</b>	<b>186.9%</b>	<b>2.7%</b>	<b>2.3</b>	<b>2.5</b>	<b>2.6</b>	<b>-11.4%</b>	<b>1.2%</b>
Machinery and equipment	0.2	—	16.0	3.7	186.9%	2.7%	2.3	2.5	2.6	-11.4%	1.2%
<b>Payments for financial assets</b>	<b>0.1</b>	<b>—</b>	<b>0.0</b>	<b>—</b>	<b>-100.0%</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>
<b>Total</b>	<b>155.5</b>	<b>159.7</b>	<b>192.3</b>	<b>226.5</b>	<b>13.4%</b>	<b>100.0%</b>	<b>231.0</b>	<b>245.0</b>	<b>248.9</b>	<b>3.2%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	64.3%	62.5%	61.1%	67.3%	—	—	64.9%	64.9%	63.3%	—	—

1. Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Programme 3: Legal and Investigation Advisory Services

### Programme purpose

Manage and facilitate the provision of investigation advisory services. Provide legal, civil and labour litigation services.

### Objective

- Ensure that investigations are conducted efficiently and within the ambit of the law by providing investigators with appropriate legal advice and guidance, during investigations and after their completion, on an ongoing basis.

### Subprogrammes

- Legal Support and Administration* manages the directorate's legal obligations by developing and maintaining systems, procedures and standards to assist, guide and direct legal support within the directorate.
- Litigation Advisory Services* coordinates civil and labour litigation, and grants policing powers. Other key activities and outputs include finalising contracts and service level agreements.
- Investigation Advisory Services* provides support during and after investigations, provides legal advice and guidance to investigators, and ensures that all cases forwarded for prosecution comply with the requirements of the prosecution process.

## Expenditure trends and estimates

**Table 24.8 Legal and Investigation Advisory Services expenditure trends and estimates by subprogramme and economic classification**

Subprogramme				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	Audited outcome						2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20
	R million	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	2019/20 - 2022/23
Legal Support and Administration	1.8	2.4	1.7	2.1	4.7%	34.0%	2.5	2.6	2.8	10.3%	34.8%
Litigation Advisory Services	1.9	1.5	2.2	1.6	-5.0%	30.3%	2.0	2.1	2.3	11.9%	27.7%
Investigation Advisory Services	1.5	0.9	4.0	2.1	11.4%	35.7%	2.5	2.8	3.5	18.8%	37.5%
<b>Total</b>	<b>5.2</b>	<b>4.7</b>	<b>7.9</b>	<b>5.8</b>	<b>3.6%</b>	<b>100.0%</b>	<b>6.9</b>	<b>7.5</b>	<b>8.6</b>	<b>13.9%</b>	<b>100.0%</b>
Change to 2019 Budget estimate				—			(1.1)	(1.1)	(0.3)		
<b>Economic classification</b>											
<b>Current payments</b>	<b>5.0</b>	<b>4.5</b>	<b>7.6</b>	<b>5.8</b>	<b>5.2%</b>	<b>96.4%</b>	<b>6.9</b>	<b>7.5</b>	<b>8.6</b>	<b>14.2%</b>	<b>99.9%</b>
Compensation of employees	3.6	3.1	7.2	5.2	12.9%	81.1%	6.3	6.8	7.9	14.8%	90.8%
Goods and services <sup>1</sup> of which:	1.3	1.3	0.4	0.6	-25.0%	15.3%	0.7	0.7	0.7	8.0%	9.1%
Administrative fees	0.0	0.0	0.0	0.0	0.9%	0.1%	0.0	0.0	0.0	20.0%	0.2%
Communication	0.1	0.1	0.1	0.1	-5.8%	1.2%	0.1	0.1	0.1	9.4%	1.2%
Consumable supplies	0.0	0.0	0.0	0.0	-12.0%	0.1%	0.0	0.0	0.0	19.6%	0.1%
Consumables: Stationery, printing and office supplies	—	0.0	0.0	0.1	—	0.6%	0.1	0.1	0.1	20.6%	1.3%
Travel and subsistence	0.4	0.1	0.2	0.3	-7.8%	4.5%	0.4	0.4	0.4	8.0%	5.3%
Training and development	—	0.0	0.1	0.1	—	0.9%	0.1	0.1	0.1	-5.6%	1.0%
Transfers and subsidies <sup>1</sup>	0.3	0.3	0.3	0.0	-46.4%	3.6%	—	—	—	-100.0%	0.1%
Households	0.3	0.3	0.3	0.0	-46.4%	3.6%	—	—	—	-100.0%	0.1%
<b>Total</b>	<b>5.2</b>	<b>4.7</b>	<b>7.9</b>	<b>5.8</b>	<b>3.6%</b>	<b>100.0%</b>	<b>6.9</b>	<b>7.5</b>	<b>8.6</b>	<b>13.9%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	2.2%	1.9%	2.5%	1.7%	—	—	1.9%	2.0%	2.2%	—	—

1. Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Programme 4: Compliance Monitoring and Stakeholder Management

### Programme purpose

Monitor and evaluate the relevance of the recommendations made to the South African Police Service and Municipal Police Services in terms of the Independent Police Investigative Directorate Act (2011).

### Objectives

- Safeguard the principles of cooperative governance and stakeholder management on an ongoing basis by:
  - monitoring and evaluating the quality of recommendations made to the South African Police Service and the Municipal Police Services to ensure successful disciplinary and criminal convictions
  - monitoring and evaluating the quality of dockets referred to the National Prosecuting Authority
  - monitoring and reporting on the National Prosecuting Authority's implementation of criminal prosecutions against members of the police
  - monitoring and reporting on the police service's compliance with reporting obligations in terms of the Independent Police Investigative Directorate Act (2011).

### Subprogrammes

- Compliance Monitoring* monitors and evaluates the quality of recommendations made and responses received on such recommendations from the South African Police Service, the Municipal Police Services and the National Prosecuting Authority in compliance with reporting obligations in terms of the Independent Police Investigative Directorate Act (2011).
- Stakeholder Management* manages relations and liaises with the directorate's key stakeholders, such as the South African Police Service, the Municipal Police Services, the Civilian Secretariat for the Police Service, the National Prosecuting Authority, the Special Investigating Unit, the Public Protector of South Africa, the State Security Agency and civil society organisations, in line with the requirements of the Independent Police Investigative Directorate Act (2011).

## Expenditure trends and estimates

**Table 24.9 Compliance Monitoring and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification**

Subprogramme				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
R million	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	
Compliance Monitoring	4.1	5.9	5.8	6.5	16.5%	51.7%	7.6	8.0	8.5	8.9%	58.2%
Stakeholder Management	4.5	4.5	6.7	5.2	5.2%	48.3%	5.2	5.6	6.0	4.6%	41.8%
<b>Total</b>	<b>8.6</b>	<b>10.4</b>	<b>12.5</b>	<b>11.8</b>	<b>10.9%</b>	<b>100.0%</b>	<b>12.7</b>	<b>13.6</b>	<b>14.5</b>	<b>7.1%</b>	<b>100.0%</b>
Change to 2019 Budget estimate				—			(4.0)	(4.2)	(4.1)		
<b>Economic classification</b>											
<b>Current payments</b>	<b>8.4</b>	<b>10.3</b>	<b>12.2</b>	<b>11.7</b>	<b>11.8%</b>	<b>98.2%</b>	<b>12.7</b>	<b>13.6</b>	<b>14.5</b>	<b>7.3%</b>	<b>99.8%</b>
Compensation of employees	7.0	8.5	9.4	9.6	10.8%	79.8%	10.4	11.2	11.9	7.5%	82.0%
Goods and services <sup>1</sup> of which:	1.3	1.7	2.8	2.1	16.7%	18.4%	2.3	2.4	2.5	6.6%	17.9%
Administrative fees	0.1	0.1	0.1	0.1	-26.5%	0.9%	0.3	0.3	0.4	86.3%	2.1%
Advertising	0.0	0.1	0.2	0.0	26.0%	1.0%	0.1	0.2	0.2	90.1%	1.0%
Communication	0.1	0.1	0.1	0.2	13.8%	1.4%	0.2	0.2	0.2	3.4%	1.7%
Computer services	0.2	0.7	0.1	0.1	-25.5%	2.7%	0.1	0.1	0.1	5.0%	0.7%
Consumables: Stationery, printing and office supplies	0.2	0.0	0.0	0.1	-10.1%	0.8%	0.1	0.1	0.1	9.7%	1.0%
Travel and subsistence	0.4	0.4	2.0	1.1	34.7%	9.1%	1.1	1.2	1.2	5.1%	8.7%
Transfers and subsidies <sup>1</sup>	<b>0.3</b>	—	<b>0.3</b>	<b>0.1</b>	<b>-30.7%</b>	<b>1.5%</b>	—	—	—	<b>-100.0%</b>	<b>0.2%</b>
Households	0.3	—	0.3	0.1	-30.7%	1.5%	—	—	—	-100.0%	0.2%
Payments for capital assets	—	<b>0.1</b>	<b>0.0</b>	—	—	<b>0.3%</b>	—	—	—	—	—
Machinery and equipment	—	0.1	0.0	—	—	0.3%	—	—	—	—	—
<b>Total</b>	<b>8.6</b>	<b>10.4</b>	<b>12.5</b>	<b>11.8</b>	<b>10.9%</b>	<b>100.0%</b>	<b>12.7</b>	<b>13.6</b>	<b>14.5</b>	<b>7.1%</b>	<b>100.0%</b>
<b>Proportion of total programme expenditure to vote expenditure</b>	<b>3.6%</b>	<b>4.1%</b>	<b>4.0%</b>	<b>3.5%</b>	—	—	<b>3.6%</b>	<b>3.6%</b>	<b>3.7%</b>	—	—

1. Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

